

The image features a large, semi-transparent dark green circle on the left side, containing the letters 'AFC' in a white, bold, sans-serif font. Below the circle, the text 'ARCTIC FUNDERS COLLABORATIVE' is written in a white, sans-serif font, separated from the circle by a thin white horizontal line. The background is a photograph of a natural setting with green foliage and a prominent purple flower in the foreground on the right. The overall aesthetic is clean and professional, with a focus on nature and environmental themes.

AFC

ARCTIC FUNDERS
COLLABORATIVE

2021/ 2022 Annual Report

ARCTIC FUNDERS COLLABORATIVE

AFC is a project on Makeway's shared platform, which provides governance, human resources, financial, and grant management for leading environmental and social projects across Canada, allowing projects to more effectively achieve their mission.

Mission Statement

The Arctic Funders Collaborative promotes more informed and effective grantmaking to support healthy Arctic communities and ecosystems. We leverage support for opportunities across the Arctic that advance land and water stewardship, capacity building for Indigenous peoples, and community and cultural well-being.

Vision

To facilitate continued growth in Arctic philanthropy by building capacity within the philanthropic sector to support Arctic initiatives, and strengthening connections among philanthropic institutions and Northern, especially Indigenous communities.

Objectives

- Encourage, inform, and grow philanthropic investment in the Arctic by serving as a resource and support network for new and established Arctic Funders
- Work as a collective to advance and create awareness about environment and social issues impacting the North and its sub-regions
- Lead and share best practices that strengthen relationship building and collaborative actions among philanthropic, Indigenous and Northern Communities
- Maximize the impact of our collective resources by collaborating and developing strategic partnerships that advance priorities led by the people of the North

Our Community

Members

- 444S Foundation
- Alaska Conservation Fund
- Climate Justice Resilience Fund
- Gordon and Betty Moore Foundation
- Makeway
- Lush
- NoVo Foundation
- Oak Foundation
- Oceankind
- Pew Charitable Trust U.S.
- Tamalpais Trust
- Trust for Mutual Understanding
- Walter & Duncan Gordon Foundation
- Windrose Foundation



AFC Staff

- Elizabeth Liske, Director
- Shene Gahdele-Valpy, AIF Manager



AFC Support

- Lila Erasmus, Cultural Advisor
- Eduard Zedor, Cultural Advisor



Hello Members,

This year has been full. I wanted to give thanks for all the good work we have done together. I've given some thought about what has been guiding my work and these three things come to mind:

- Being trauma informed;
- Letting the land inform our work;
- Deepening our relationships in the Arctic.

What does being trauma informed mean? It means acknowledging and having awareness of the past harms and hurts that Indigenous people have experienced and continue to experience. It means knowing your role when it comes to healing. In my authenticity, I chose to be open and honest. I shared what I thought was appropriate and necessary. This rings true when the news about the unmarked graves and Indigenous children broke. This had significantly impacted my employee and I. In this role I am in service to a membership but I also am in service to my Indigenous employee who requires my understanding and full attention during difficult times. As an Indigenous leader it is my duty to provide that time and space, especially for healing. I appreciate all the patience and understanding that the AFC membership has displayed over the past year, you all showed tremendous respect in a time of need and despair.

Director's Message

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What does letting the land inform our work mean? Your philanthropic goals ties to the land and waters and the people who have been stewarding them since time immemorial. In order to achieve these goals and in a good way, we must let the land in on our learning journey. The lessons and teachings that the land has to offer cannot be taught in a boardroom. It is knowledge that you can only gain by being on the land and on the waters to truly achieve your goals and fully understand Indigenous people's knowledge or teachings. Whether you're in an AFC space or out on the land on your own, I encourage you to be fully present and take in all of what the land has to offer. In the coming years, our learning trip of 2023 and the next annual meetings we will continue to spend more time on the land and on the waters.

What does deepening our relationships within the Arctic mean? Your philanthropic work in the Arctic is based on a relationships you currently have and hold. Right now philanthropy is moving towards trust-based philanthropy or participatory grantmaking. We will explore your current relationships and elevate the new relationship you form to help you become better grantmakers in the Arctic. By doing so, deepening relationships is key. This explorative work is not yet mapped out but we will figure out the best trails and map them out together. The expected time for this work in unknown. The more time we spend with the Indigenous peoples of the Arctic and on the land and waters it will become clearer overtime.

I hope together we can continue on this collective healing and grow in our learning as we continue our journey together in Arctic philanthropy.

Liz Liske,
Director

Cultural Advisor Message

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Ettyk Tymgyturi! Hello everybody!

The etymology of the greeting in the Chukchi language comes from the word etyk, which translates as to come or arrive. In other words, the hosts say welcome to the person who entered. The next thing the hosts do is to feed the guest. The guest, in turn, shares their news and stories. The host is obliged to share a piece of food with the departing guest. It appears that each meeting of the Chukchi, even between close neighbors, is accompanying by a sharing of food, shelter, or information.

The rule of sharing also applies to the relationship of people with wildlife. The Chukchi believe that we are not the only people in this world, and all living beings are other nations. Because of this, the Chukchi extend the benefits of the law of sharing to wildlife. The harvested animal is a respected guest, for which all the rules of human communication apply. In my village, families of young hunters still water the seal brought to their home because of the long, thirsty journey across the salty sea. In other villages, if hunters landed a whale, a great guest, then a community holiday is held in his honor. According to this belief, people are not the masters of the world, but a part of it. The development of such a model was the key to the successful survival of indigenous peoples in the both fragile and harsh Arctic nature.

The time we live in now is a time of radical change. Global society has gained the knowledge and ability to connect to the whole world physically and virtually. This fast connection is both an advantage and a

challenge. People, including indigenous people, are willing and able to live anywhere on the planet, providing comfort and progress to everyone. On the other hand, because of this, indigenous settlements and lands are being abandoned, and traditional subsistence has turned from a means of survival into a means of preserving identity. These are warning signs, but change is nothing to be afraid of. Think about the idea mentioned above that indigenous peoples were, are, and will be part of something bigger that wasn't, isn't and will never be under their control. The only way to get through is to adjust and adapt to change. These are crucial elements of the concept of survival.

The main question is how to adapt, avoiding destructive transformation. For the Arctic indigenous peoples, it is a matter of preserving their cultural identity. This issue is also a challenge for the Arctic Funders Collaborative. The preservation of the uniqueness of each single element of the world leads to its diversification and, accordingly, to a prosperous homeostasis of the global society. I have been watching the Arctic Funder Collaborative doing this for less than a year, but I can say yes, you are doing a noble and extremely important work. Go on!

Nymelev k'ytvarkynetyk! May health and well-being be with you!

Eduard Zedor,
Cultural Advisor

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Year In Review



This graphic recording is from Aaron Poe & Mary Turnipseed's session that they moderated together called the Northern Connections: What can funders and community-based environmental stewardship programs learn from each other?

-2021 AFC Annual Meeting

Year In Review

Cultural Advisor

The Cultural Advisors have been meeting on a regular basis, they meet the first Wednesday of every month. Their purpose is to share their Indigenous knowledge and support the on-going collaborative efforts needed for Arctic communities, cultures, ecosystems to thrive. This year they have been working on the AFC logo with pipikwan pêhtâkwan (pee-pee-gwan pee-tah-gwan), formerly Gwin Communications. They are an Indigenous owned, led and majority staffed public relations agency focused on elevating Indigenous voices, projects and issues.

Bannock & Tea

Members expressed they would like more time and space to meet and get together so a quarterly Zoom space was created. We meet every three months on the third Wednesday for one hour.

Aunties in Philanthropy

AFC, The Circle and IFIP all partnered and planned a gathering for Indigenous women working in the Philanthropy sector. This gathering will take place in Haida Gwaii in May 2022.

Russian Arctic Learning Trip

The 2021 learning trip was virtual due to the pandemic but that did not stop us from learning about philanthropy in the Russian Arctic. In October 2021 the members gathered and met Russian Indigenous people who provided more knowledge on way that grant-making can be possible in Russia.

AFC Annual Meeting

2021 Annual meeting was virtual for the second year in a row due to the pandemic.

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2022-2023 Looking Forward

Looking Inward

The Bannock & Tea space will be re-focused where membership will start to look inward. At these Bannock & Tea Sessions, membership will be guided to look inward as an employee in philanthropy and at the institutions that they find themselves in. This will be an opportunity to have an open discussion about what is going on within your places of work and how it aligns with the Arctic.

Podcast

Development of this podcast is underway and it will be about practicing oral story-telling to communicate Arctic Philanthropy. Liz will be interviewing and having casual conversation with the AIF, the AFC members and various guests.

Looking Outward

A new space will be created called Sitting by the Fire where guests will be invited to join an AFC online space. This will be an opportunity for membership to make some new connections in the Arctic or learn more about the projects that fellow members are investing in.

Come sit by the fire quarterly, the first session will begin the month before Bannock & Tea!

Upcoming Sitting-by-the-Fire event:

- Wednesday October 26, 2022 @ 2:00 PM MST

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2022-2023 Finances

| Arctic Funders Collaborative | | | | | |
|---|-----------------|----------------|-------------|--------------------------|-----------------|
| Annual budget | | | | | |
| April 1, 2022 to March 31, 2023 | | | | | |
| | AFC General | Annual Meeting | Arctic Trip | Auricles in Philanthropy | |
| | P1 | P2 | P3 | P4 | Total |
| Funding | | | | | |
| 41100 - Awards Income | - | - | - | 25,147 | 25,147 |
| 41400 - Donations | - | - | - | - | - |
| 43100 - Fee for Service | - | - | - | - | - |
| 43200 - Sponsorship Revenue | - | - | - | - | - |
| 43300 - Membership Fees | 102,630 | 97,796 | - | - | 200,427 |
| 43400 - Registration Fees | - | - | - | - | - |
| 43500 - Rental Revenue | - | - | - | - | - |
| 43600 - Sale of Goods | - | - | - | - | - |
| 43700 - Other Income | - | - | - | - | - |
| 45100 - Interest - Bank | - | - | - | - | - |
| Total funding | 102,630 | 97,796 | - | 25,147 | 225,574 |
| Expenses | | | | | |
| 51100 - Overhead - Project | 12,316 | 11,736 | - | 3,018 | 27,069 |
| 51100 - Overhead Rebate | - | - | - | - | - |
| 61000 - Staff Expenses | 102,000 | - | - | - | 102,000 |
| 61330 - Professional Development | 10,000 | - | - | - | 10,000 |
| 61510 - Contractors and Temporary Staff | 5,000 | 15,000 | - | - | 20,000 |
| 62310 - Gifts and Honorariums | 15,354 | - | - | - | 15,354 |
| 62390 - Miscellaneous | 1,000 | - | - | - | 1,000 |
| 63100 - Rented Facilities, Utilities | 10,200 | - | - | - | 10,200 |
| 63220 - Repair and Maintenance | - | - | - | - | - |
| 63240 - Computer, Equipment | 1,500 | - | - | - | 1,500 |
| 63270 - Telephone, Fax, and Internet | 2,500 | - | - | - | 2,500 |
| 63280 - Conference Calls | 2,500 | - | - | - | 2,500 |
| 63290 - Meetings | 500 | - | - | - | 500 |
| 63300 - Office Supplies | 600 | - | - | - | 600 |
| 63340 - Subscriptions | 2,000 | - | - | - | 2,000 |
| 64000 - Travel and Vehicle Expenses | 12,000 | 4,000 | - | - | 16,000 |
| 65000 - Finance Expenses | 100 | - | - | - | 100 |
| 66100 - Organizational Conferences | - | - | - | - | - |
| 66200 - Organizational Memberships | - | - | - | - | - |
| 66300 - Sponsorships | - | - | - | - | - |
| 66400 - Marketing and Promotion | 5,000 | - | - | - | 5,000 |
| 66700 - Website Design/Host/Maintain | 500 | - | - | - | 500 |
| 68000 - Events and Programming | 5,000 | 60,000 | - | - | 65,000 |
| 71000 - Grants to Qualified Donees | - | - | - | - | - |
| 74000 - Grants Management: Bursaries | - | - | - | - | - |
| Total expenses | 188,070 | 90,736 | - | 3,018 | 281,823 |
| Funding over expenses | (85,439) | 7,061 | - | 22,129 | (56,249) |
| Opening balance (carry forward from previous period) | 188,997 | 2,489 | - | 17,600 | 209,086 |
| Closing balance | 103,557 | 9,550 | - | 39,729 | 152,836 |

MakeWay Charitable Society Arctic Funders Collaborative Statement of Financial Position At March 31, 2022 (unaudited)

| | Amount |
|---|---------------------|
| ASSETS | |
| Cash | \$202,061.90 |
| Accounts Receivable | \$6,259.50 |
| GST/HST on Purchases | \$189.00 |
| Total ASSETS | \$208,510.40 |
| LIABILITIES & FUND BALANCE | |
| Current Liabilities | |
| WCB Payable | \$2.64 |
| Due to / from Accounts Payable | (\$321.71) |
| Total Current Liabilities | (\$319.07) |
| Fund Balance | |
| Opening Fund Balance | \$213,008.28 |
| Net Income | (\$3,922.41) |
| Total Fund Balance | \$209,085.87 |
| Total LIABILITIES & FUND BALANCE | \$208,766.80 |

MakeWay Charitable Society Arctic Funders Collaborative Statement of Financial Position At November 3, 2022 (unaudited)

| | Amount |
|---|---------------------|
| ASSETS | |
| Cash | \$229,375.05 |
| Total Accounts Receivable | \$4,832.80 |
| GST/HST on Purchases | \$1,456.00 |
| Prepaid Expenses | (\$500.00) |
| Employee Advances | \$500.00 |
| Total ASSETS | \$236,263.85 |
| LIABILITIES & FUND BALANCE | |
| Current Liabilities | |
| WCB Payable | \$2.64 |
| Due to / from Accounts Payable | (\$333.91) |
| Total Current Liabilities | (\$331.27) |
| Fund Balance | |
| Opening Fund Balance | \$209,085.87 |
| Net Income | \$27,765.65 |
| Total Fund Balance | \$236,851.52 |
| Total LIABILITIES & FUND BALANCE | \$236,520.25 |



Arctic Indigenous Fund

The Arctic Indigenous Fund launched in 2018 is being led by young Indigenous leaders from across the Arctic. As the fund continues to learn and grow, they have recruited a new Canada Advisor, entered their second grant-cycle and gathered for their annual meeting hosted by the Sápmi Advisors in their home territory.

OUR PURPOSE

Indigenous-led philanthropy in the Arctic that is rooted in Indigenous cultures, traditions, and self-identified goals for the future

OUR VISION

Thriving Indigenous communities in the Arctic

OUR VALUES

The values that will inform the way we work include:

Acknowledge our communities make decisions for themselves on their own terms;

Help one another, because we are strong together;

Embrace the healing power of the lands and water;

Treat each other and our partners with respect, patience, and kindness;

Carry out our responsibilities in a manner that is flexible, knowledgeable, transparent, accountable, and inclusive; and

Contribute to the strength of our communities, while maintaining a spirit of humility, humour, and generosity



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Year in Review

GRANT CYCLE 3

48 Letters of interest received at \$1,572,025.00

24 Grants granted at \$736,000.00 in 6 different countries! Alaska, Canada, Greenland, Sweden, Finland, Norway

THREE NEW ADVISORS

We have recruited an advisor for the Sapmi, Alaska, and Greenland region. With the AIF Advisors and staff, the number of Indigenous leaders that have the capacity to lead in philanthropy has increased already by 13 in just four years.

AIF'S ACCOMPLISHMENTS

Received unrestricted funds of \$2.34 million CAN from Mastercard Foundation and have created a new partnership.

SITE VISIT

In November 2021 AIF had the opportunity to meet with Western Arctic Youth Collective's, our grant partners, leaders in Whitehorse, Yukon. We shared a meal, talked about their upcoming activities.



ADVISOR TRANSITION

Canada advisor, Jana, will be transitioning out and we will be recruiting a new advisor in the coming months.

AFC & AIF SPLIT

AIF becoming a new MakeWay Project in the new fiscal year!

FUNDRAISING

AIF is working on its strategy for fundraising, so that AIF can continue to grant in the Arctic.

AIF GRANTS

The launch of Grant Cycle 4 will commence in the coming months, as we wrap up Grant Cycle 3.

RECRUITING

AIF and AFC are hiring a Community Coordinator to join our team.

OUR TEAM IS GROWING

We are looking for a Finance Manager to help with the day to day budget of the growing fund.

ANNUAL MEETING

The AIF annual meeting will be in-person and in Greenland from September 30 to October 10, 2022.

Looking Forward





Funding

GRANT CYCLE 3

Applications Received: 48
Amount Requested: \$1,572,025.00

Applications Approved: 24
Amount Granted: \$736,000.00

GRANT CYCLE 2

Applications Received: 25
Amount Requested: \$612,714.35

Applications Approved: 21
Amount granted: \$486,836.00



2022/23 Finances

Arctic Funders Collaborative: Arctic Indigenous Fund(AIF)

AIF Annual Budget in CAD
April 1, 2022 to March 31, 2025

| Funding | 2022-2023 | 2022-2023 | 2023-2024 | 2023-2024 | 2024-2025 | 2024-2025 | Total |
|--|------------------|------------------|------------------|----------------|------------------|----------------|------------------|
| | At MakeWay | At RSF | At MakeWay | At RSF | At MakeWay | At RSF | |
| Funding | | | | | | | |
| Awards and donations | | | | | | | |
| Carry Forward from Previous | 2,856,981 | 297,247 | 2,179,659 | 300,642 | 1,473,479 | 165,420 | 7,273,429 |
| NoVo (unconfirmed) | - | 399,728 | - | 399,728 | - | 399,728 | 1,199,183 |
| Tampalais Trust | - | 399,728 | - | - | - | - | 399,728 |
| MasterCard Foundation | - | - | - | - | - | - | - |
| J.W. McConnell (unconfirmed passed 2022) | 50,000 | - | 50,000 | - | - | - | 100,000 |
| Definity Insurance Foundation | 100,000 | - | 100,000 | - | 100,000 | - | 300,000 |
| Other | - | - | - | - | - | - | - |
| Total funding | 3,006,981 | 1,096,703 | 2,329,659 | 700,370 | 1,573,479 | 565,148 | 9,272,340 |
| Expenses | | | | | | | |
| Staff salaries and benefits | | | | | | | |
| Project Manager | 97,176 | - | 102,035 | - | 102,035 | - | 301,246 |
| Finance Manager | 51,017 | - | 51,017 | - | 51,017 | - | 153,052 |
| Community Coordinator | 45,000 | - | 45,000 | - | 45,000 | - | 135,000 |
| Advisor stipends (honorary) | 63,705 | - | 63,705 | - | 63,705 | - | 191,115 |
| Advisor meetings | 60,000 | - | 43,000 | - | 43,000 | - | 146,000 |
| Outreach/advisor travel | 75,000 | - | 75,000 | - | 75,000 | - | 225,000 |
| Communication/translation | 10,000 | - | 10,000 | - | 10,000 | - | 30,000 |
| Knowledge exchange | 19,112 | - | 19,112 | - | 19,112 | - | 57,335 |
| Staff professional development | 5,000 | - | 5,000 | - | 5,000 | - | 15,000 |
| Office rent | 10,200 | - | 10,200 | - | 10,200 | - | 30,600 |
| Office supplies | 15,000 | - | 20,000 | - | 15,000 | - | 50,000 |
| Merchandise | 10,000 | - | 10,000 | - | 10,000 | - | 30,000 |
| Subscriptions | 5,000 | - | 5,000 | - | 5,000 | - | 15,000 |
| Marketing, sponsorships and promotions | 20,000 | - | 20,000 | - | 20,000 | - | 60,000 |
| Website design / host / maintain | 20,000 | - | 20,000 | - | 20,000 | - | 60,000 |
| Membership Fees | 6,371 | - | 6,371 | - | 6,371 | - | 19,112 |
| Travel | 50,000 | - | 50,000 | - | 50,000 | - | 150,000 |
| Contractors | 50,000 | - | 150,000 | - | 50,000 | - | 250,000 |
| Opportunities for leadership growth | 12,741 | - | 12,741 | - | 12,741 | - | 38,223 |
| Grants to qualified donees | | | | | | | |
| Canadian granting from MakeWay | 184,000 | - | 120,000 | - | 120,000 | - | 424,000 |
| Granting from RSF | - | 735,499 | - | 479,673 | - | 479,673 | 1,694,846 |
| RSF grantmaking fees (\$350 USD per grant) | - | 53,512 | - | 53,512 | - | 53,512 | 160,537 |
| RSF Overhead | - | 7,050 | - | 1,764 | - | 1,764 | 10,578 |
| MakeWay Overhead | 18,000.00 | - | 18,000.00 | - | 12,000.00 | - | 48,000 |
| Total expenses | 827,321 | 796,061 | 856,180 | 534,950 | 745,180 | 534,950 | 4,294,642 |
| Funding over expenses - remaining funds | 2,179,659 | 300,642 | 1,473,479 | 165,420 | 828,299 | 30,198 | 4,977,698 |

| | USD | CAD |
|--------------------------------|------|--------|
| Exchange Rate at Sept 30, 2022 | 1.00 | 1.3324 |

MakeWay Charitable Society Arctic Funders Collaborative Statement of Financial Position At March 31, 2022 (unaudited)

| | Amount |
|---|-----------------------|
| ASSETS | |
| Cash | \$2,856,719.44 |
| GST/HST on Purchases | \$300.75 |
| Total ASSETS | \$2,857,020.19 |
| LIABILITIES & FUND BALANCE | |
| Current Liabilities | |
| Due to / from Accounts Payable | \$39.32 |
| Total Current Liabilities | \$39.32 |
| Fund Balance | |
| Opening Fund Balance | \$265,086.30 |
| Net Income | \$2,591,894.57 |
| Total Fund Balance | \$2,856,980.87 |
| Total LIABILITIES & FUND BALANCE | \$2,857,020.19 |

MakeWay Charitable Society Arctic Funders Collaborative Statement of Financial Position At November 3, 2022 (unaudited)

| | Amount |
|---|-----------------------|
| ASSETS | |
| Cash | \$2,446,133.12 |
| GST/HST on Purchases | \$1,313.56 |
| Total ASSETS | \$2,447,446.68 |
| LIABILITIES & FUND BALANCE | |
| Current Liabilities | |
| Due to / from Accounts Payable | \$2,807.72 |
| Total Current Liabilities | \$2,807.72 |
| Fund Balance | |
| Opening Fund Balance | \$2,856,724.47 |
| Net Income | (\$412,386.91) |
| Total Fund Balance | \$2,444,337.56 |
| Total LIABILITIES & FUND BALANCE | \$2,447,145.28 |



Chandre Szafran
Alaska Advisor

Marion Aslaksen Ravna
Sapmi Advisor



Jana Angulalik
Canada Advisor

Seqininnguaq Qitura Poulsen
Greenland Advisor



Tukumminnguaq Nykjær Olsen
Greenland Advisor

Ole-Henrik B. Lifjell
Sapmi Advisor



Shayla "Gwikitch"ihkkeh" Snowshoe
Canada Advisor

Verner Wilson III
Alaska Advisor



Advisors

